EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A	For tr	ne 2021 calendar year, or tax year beginning JUL II, 2021 and ending	<u>g J</u> UN 30, 2	1022	
В	Check i	fole: C Name of organization	D Employer in	dentific	cation number
	Addr chan				
	Nam chan	ge Doing business as	06-06	465	77
	Initia retur	Number and street (or P.O. box it mail is not delivered to street address)	suite E Telephone r	number	
	Final retur	n/ SUI MAIN SIREEI	203-7	92-	5330
_	termi	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts	\$	7,439,093.
L	Ame	DANBURY, CT U001U	H(a) Is this a g	roup re	turn
	Appl		for subord	linates?	? Yes X No
	pend	301 MAIN STREET, SUITE 2-5, DANBURY, CT	168 H(b) Are all subord	dinates inc	cluded? Yes No
		xempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527 If "No," at	tach a l	list. See instructions
		ite: ► WWW.UWWESTERNCT.ORG	H(c) Group exe		
			Year of formation: 19	40 M	State of legal domicile: CT
P	art I				
ė	1	Briefly describe the organization's mission or most significant activities: OUR MISS			
Governance		LIVES OF HARDWORKING, STRUGGLING HOUSEHOLDS			
ern	2	Check this box if the organization discontinued its operations or disposed of	more than 25% of its	1 1	
30	3				18
8	4	Number of independent voting members of the governing body (Part VI, line 1b)			18
Activities &	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			39
Ξ	6	Total number of volunteers (estimate if necessary)		. 6	0
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			0.
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	T	. 7b	0.
			Prior Year		Current Year
ne	8	Contributions and grants (Part VIII, line 1h)	9,840,4		6,292,636.
Revenue	9	Program service revenue (Part VIII, line 2g)		0.	0.
Re	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	182,8		396,945.
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			8,822.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,042,8	42.	6,698,403.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	652,6	70.	1,231,140.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,280,1	08.	2,992,898.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ďx	b	Total fundraising expenses (Part IX, column (D), line 25) 448, 195.			
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	3,182,4		3,673,704.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	6,115,1		7,897,742.
	19	Revenue less expenses. Subtract line 18 from line 12	3,927,6	47.	-1,199,339.
Net Assets or			Beginning of Current		End of Year
Sset	20	Total assets (Part X, line 16)	11,608,8	37.	8,563,444.
at Age	21	Total liabilities (Part X, line 26)	1,349,9		770,585.
	22	Net assets or fund balances. Subtract line 21 from line 20	10,258,9	05.	7,792,859.
	art II	Signature Block			
		alties of perjury, I declare that I have examined this return, including accompanying schedules and st			knowledge and belief, it is
true	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of which pre	parer has any knowledge	е.	
Sig	ın	Signature of officer	Date		
He	re	KIMBERLY MORGAN, CEO			
_		Type or print name and title	15.		
		Print/Type preparer's name Preparer's signature	if	heck	PTIN
Pai		SANDRA D. CALLANAN, CPA	02/06/23 se		
	parer	Firm's name CIRONEFRIEDBERG, LLP	Firm's E	IN D	06-1533315
Use	Only	Firm's address ▶ 6 RESEARCH DRIVE, #450			
		SHELTON, CT 06484	Phone n	0.203	3-366-5876
Ma	y the I	RS discuss this return with the preparer shown above? See instructions			. X Yes No

Form **8838**

(Rev. January 2022)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service ► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Type or Taxpayer identification number (TIN) print UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 301 MAIN STREET, 2-5 City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions DANBURY, CT 06810 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 1041-A 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 ARLENE AJAMI • The books are in the care of ▶ 301 MAIN STREET, SUITE 2-5 - DANBURY, CT 06810 Telephone No. ► 203-792-5330 Fax No. \triangleright 203-790-5182 If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until MAY 15, 2023, to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ► X tax year beginning JUL 1, 2021 , and ending JUN 30, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return ____ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 0. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

instructions.

Pa	Till Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	OUR MISSION IS TO IMPROVE THE LIVES OF HARDWORKING, STRUGGLING
	HOUSEHOLDS BY MOBILIZING THE RESOURCES OF LOCAL COMMUNITIES TO CREATE
	LASTING CHANGE. UNITED WAY OF WESTERN CONNECTICUT IS THE CHAMPION FOR
	FAMILIES LIVING PAYCHECK TO PAYCHECK IN OUR 15-TOWN REGION ACROSS
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
_	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1, 231, 140. including grants of \$1, 231, 140.) (Revenue \$
	COMMUNITY IMPACT GRANTS AND OTHER DISTRIBUTIONS: UNITED WAY SUPPORTS
	PROGRAMS THAT MAKE A CLEAR DIFFERENCE IN PEOPLE'S LIVES IN THE AREAS OF
	EDUCATION, FINANCIAL STABILITY, AND HEALTH. BOTH DOLLARS AND VOLUNTEER EFFORTS ARE LEVERAGED, AND UNITED WAY INVESTS IN PROGRAMS THAT
	LONG-TERM CHANGE. BOARD MEMBERS, COMMUNITY COUNCILS, AND VOLUNTEERS MAKE FUNDING DECISIONS ON A LOCAL LEVEL IN THREE COMMUNITIES THAT
	REPRESENT THE WESTERN CONNECTICUT REGION. GRANTS ARE ALSO MADE TO
	NONPROFITS ACROSS OUR REGION TO HELP SUPPORT RESIDENTS WHO FALL AT OR
	BELOW THE ALICE INCOME THRESHOLD. IN ADDITION TO DIRECT SERVICES AND
	PROGRAMS FUNDED, NEARLY ONE HALF OF ALL INDIVIDUAL AND CORPORATE
	CONTRIBUTIONS ARE DESIGNATED TO SPECIFIC 501C3 ORGANIZATIONS.
4b	(Code:) (Expenses \$ 4,195,044. including grants of \$) (Revenue \$
	COMMUNITY IMPACT INITIATIVES: WHERE GAPS IN CRITICAL SERVICES EXIST,
	UNITED WAY DEVELOPS DIRECT PROGRAMS TO MEET THE NEEDS OF ALICE
	HOUSEHOLDS. THIS INCLUDES SEVERAL INITIATIVES THAT FOCUS ON EARLY
	CHILDHOOD EDUCATION, YOUTH ENRICHMENT, ACCESS TO HEALTHY FOOD, AND
	FINANCIAL STABILITY. UNITED WAY IS THE LEAD FISCAL AGENT FOR STAMFORD
	CRADLE TO CAREER, A COLLECTIVE IMPACT INITIATIVE THAT STRIVES FOR
	EQUITY IN EDUCATION FOR EVERY STAMFORD CHILD, FROM CRADLE TO CAREER. IT
	IS A COMMUNITY-WIDE PARTNERSHIP WITH MORE THAN 60 ACTIVE MEMBERS,
	INCLUDING NONPROFITS, BUSINESSES, AND THE STAMFORD PUBLIC SCHOOLS.
	EDUCATION: UNITED WAY OF WESTERN CONNECTICUT PROVIDES FUNDING TO CHILD
	CARE CENTERS AND AFTER SCHOOL PROGRAMS TO MAKE QUALITY CARE MORE
4c	(Code:) (Expenses \$1, 325, 316. including grants of \$) (Revenue \$)
	PROSPERITY DIGITAL MARKETPLACE: UWWC FORMED A SINGLE MEMBER LLC IN
	2019, PROSPERITY DIGITAL MARKETPLACE (PDM), THAT IS A SUBSIDIARY
	ORGANIZATION UNDER THE SAME TAX ID. THE PURPOSE OF THE LLC IS TO
	DEVELOP, OPERATE AND LICENSE A TECHNOLOGY PLATFORM THAT DELIVERS NEEDED
	SERVICES TO HOUSEHOLDS THAT STRUGGLE TO PAY FOR BASIC NECESSITIES, SUCH
	AS FOOD, HOUSING, CHILD CARE, HEALTH CARE AND TRANSPORTATION. THE LLC
	QUALIFIES AS A DISREGARDED ENTITY UNDER INTERNAL REVENUE SERVICE
	REGULATIONS, AND ACCORDINGLY, THEIR FINANCIAL ACTIVITIES ARE REPORTED
	WITHIN THE TAX RETURNS OF UNITED WAY.
	AN INDEDENDENT DOADD OF DIDECTORS COVERNS DOM: MILE NA TORING DOADS
	AN INDEPENDENT BOARD OF DIRECTORS GOVERNS PDM. THE MAJORITY BOARD
41	MEMBERS ARE MEMBERS OF UWWC BOARD, BUT ALSO INCLUDE EXTERNAL DIRECTORS.
	Other program services (Describe on Schedule O.)
	(Expenses \$\frac{\text{including grants of \$}}{\text{Notal program service expenses}} \frac{\text{6,751,500}}{\text{.}}
4C	iotal programa service expenses V () J Z () U (

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	İ		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_		<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		<u>X</u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		77	
L	Part VI	11a	_X	
a	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			*7.5
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u>X</u>
C	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	المدا		w
4	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	11c		<u> </u>
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	444		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116	<u> </u>	
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111		
· Lu	Schedule D, Parts XI and XII	12a	x	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	12.0		
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	<u></u>	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	- ,,_		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	x	

		,	Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c	<u> </u>	<u> </u>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<u> </u>
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete		ĺ	
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u>X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		<u>X</u>
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		_X_
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
^ -	If "Yes," complete Schedule R, Part V, line 2	36		<u> X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		İ	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> X</u>
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		. .	
Par	Note: All Form 990 filers are required to complete Schedule O	38	Х	
ган	Charle & Cahadula O anataina a manana annata da anna lina in 1914 Bull.			
······	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 42			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		<u> </u>	
	(gambling) winnings to prize winners?	1c	X	

Form 990 (2021) UNITED WAY OF WESTERN CONNECTICUT INC

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			-
	filed for the calendar year ending with or within the year covered by this return 2a			1
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	_2b	X	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a	,	3a		X
_	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	, , , , , , , , , , , , , , , , , , , ,			
L	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
Q	If "Yes," enter the name of the foreign country			
E۵	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		7.7
5a b		5a		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b		X
6a		5c		
va	any contributions that were not tax deductible as charitable contributions?	6-		х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		
~	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	OD		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b		7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	,,,	**	
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h		7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
þ	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders		ĺ	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
40	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
IJ	organization is licensed to issue qualified health plans	I		
c	Enter the amount of reserves on hand 13c		1	
		14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	1-10		
-	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes " complete Form 6069			

Form 990 (2021) UNITED WAY OF WESTERN CONNECTICUT INC Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI X Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year 18 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. b Enter the number of voting members included on line 1a, above, who are independent ______ 18 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a Each committee with authority to act on behalf of the governing body? 8b X Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes: No 10a Did the organization have local chapters, branches, or affiliates? 10a Х b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10h 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 X 13 Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed >CT Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

DANBURY

06810

ARLENE AJAMI - 203-792-5330 301 MAIN STREET, SUITE 2-5,

Form	agn	(2021)	

UNITED WAY OF WESTERN CONNECTICUT INC

06-0646577

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter ·0· in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

 See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee,

(A) Name and title	(B) Average hours per week	(do	(C) Position do not check more than one ox, unless person is both an officer and a director/trustee)					(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	institutional trustee	Officer	Кеу етрюуее	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) KIMBERLY MORGAN CEO	37.50			X				165,610.	0.	0.
(2) ANITA CHANDRAN	37.50	1								
PROSPERIKEY VP PRODUCTS						Х		146,073.	0.	0.
(3) BRIDGET FOX	37.50					ļ				
FORMER PRESIDENT STAMFORD CRADLE TO		<u> </u>					X	138,312.	0.	0.
(4) ISABEL ALMEIDA	37.50	ļ							_	_
PRESIDENT	25 50					X	ļ	133,219.	0.	<u> </u>
(5) ARLENE AJAMI	37.50			7.				105 536		
CFO	37.50			X				125,736.	0.	0.
(6) LAUREN SCOPAZ	37.30	1				х		111,719.	0.	^
VP OF STRATEGY & OPERATIONS SC2C (7) ANTONIO SANTIAGO	1.00					Δ		444,743.	V •	0.
BOARD MEMBER	1.00	x						0.	0.	0.
(8) MICHAEL SHEPHERD	1.00							· ·	0.	<u>v.</u>
VICE CHAIR		x		x				0.	0.	0.
(9) KEN WEINSTEIN	1.00									
VICE CHAIR		x		x				0.	0.	0.
(10) LISA ZANA	1.00									
BOARD MEMBER		X						0.	0.	0.
(11) ERIC DUENWALD	1.00									
TREASURER		X		X				0.	0.	0.
(12) GEORGE GARRETT	1.00			Ì						
BOARD MEMBER		X						0.	0.	0.
(13) PAUL BRUCE	1.00							_	_	
BOARD MEMBER		X						0.	0.	0.
(14) DAWN RESHEN-DOTY	1.00									_
BOARD MEMBER	1 00	X						0.	0.	0.
(15) CHERYL BAKEWELL	1.00	٦,		· .				_	_	_
CHAIR	1.00	Х		Х				0.	0.	0.
(16) KEITH BETTS	1.00	x						0.	0.	^
BOARD MEMBER (17) KEVIN WALSTON	1.00	Λ	\dashv						U • I	0.
	1.00	x						0.	0.	0.
BOARD MEMBER	L	47						U •		

Part VII Section A. Officers, Directors, Trus	1	ploy	ees			ighe	st C		es (continued)		r			
(A)	(B)				C)	_		(D)	(E)			(F)		
Name and title	Average			heck	sition cmore than one			Reportable	Reportable			stimat		
	hours per week					is bot or/trus			compensation					
	(list any	-			l		T	from the	from related organizations		200	other nensa		
	hours for	rustee or director				Į,		organization	(W-2/1099-MIS			rom th		
	related	10 88	stea			nsate		(W-2/1099-MISC/	1099-NEC)	"		anizat		
	organizations		la tru		eg.	educ		1099-NEC)				d relat		
	below	Individual	Institutional trustee	<u>=</u>	Key employee	Highest compensated employee	Former				org	anizati	ions	
	line)	ig E	155	Officer	<u>ş</u>	長島	<u> </u>							
(18) AARON MEYER	1.00	1						_			ļ			
BOARD MEMBER		X				ļ	<u> </u>	0.		0.			0.	
(19) MARK OUELLETTE	1.00	1		l						_	l		_	
SECRETARY	4 00	X	-	X	ļ	<u> </u>	<u> </u>	0.		0.	<u> </u>		0.	
(20) NATASHA WILLIAMS	1.00		İ							_	l			
BOARD MEMBER	1 00	X					<u> </u>	0.		0.	 		0.	
(21) TRACEY ALSTON	1.00	-					ļ						•	
BOARD MEMBER	1 00	X		ļ			1	0.		0.			0.	
(22) CANDY YEAGER	1.00									_			_	
BOARD MEMBER	1 00	X						0.		0.			0.	
(23) STEVEN LIKER	1.00	4,								,			_	
BOARD MEMBER	1 00	X						0.		0.			0.	
(24) CHLOE TASHJIAN SOARES	1.00	X								^			^	
BOARD MEMBER	1 00	^					<u> </u>	0.		0.			0.	
(25) DOREEN BENTSON	1.00	x								_			^	
BOARD MEMBER	1 00	Δ.					<u>i</u>	0.	•	0.			0.	
(26) LUIS DIEZ	1.00	X								^			^	
BOARD MEMBER								820,669.		0. 0.			0.	
1b Subtotal								020,009.		0.			0.	
c Total from continuation sheets to Part VI								820,669.		0.			0.	
d Total (add lines 1b and 1c)							<u> </u>	· · · · · · · · · · · · · · · · · · ·			-		0.	
compensation from the organization	ot innited to th	1036	11516	uai	JUVE	3) WI	IO I	eceiveu more man \$100	,000 or reportable				6	
compensation from the organization												Yes	No	
3 Did the organization list any former officer,	director trusto	ee k	ev e	mnl	love	e or	hin	ihest compensated emp	lovee on	Γ				
line 1a? If "Yes," complete Schedule J for si	•	-	•		•	-	~	•	•		3	х		
4 For any individual listed on line 1a, is the su										•••	-			
and related organizations greater than \$150	•							•	o organization	ļ	4	x		
5 Did any person listed on line 1a receive or a									dual for services	···				
rendered to the organization? If "Yes," comp	•				-			-			5		Х	
Section B. Independent Contractors												l		
1 Complete this table for your five highest cor	npensated inc	depe	nde	nt c	ontr	acto	rs t	hat received more than	\$100,000 of comp	ensa	ation f	rom		
the organization. Report compensation for t	he calendar y	ear e	endi	ng w	/ith (or w	ithir	n the organization's tax y	ear.					
(A)							ŀ	(B)			(C	;)		
Name and business	address	NC	NE	į.				Description of s	ervices	C	ompe	nsatio	1	
							-							
							1							
2 Total number of independent contractors (in		ot lir	nited	d to	_		sted	above) who received m	ore than	-				
\$100,000 of compensation from the organiz	ation 📂				(<i>.</i>								

Form 990

UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577

								CTICUT INC	<u> </u>	03//
Part VII Section A. Officers, Directors, Tr (A)	(B)	mpie	oyee		ina i C)	High	est	(D)		/P*\
Name and title	Average hours	Position (check all that apply)					ıly)	Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensatio from the organization and related organization
27) CARMEN HUGHES COARD MEMBER	1.00	X		:			-	0.	0.	(
28) KATHERINE WEBSTER-O'KEEFE	1.00									
OARD MEMBER	1 00	X					<u> </u>	0.	0.	
29) MICHAEL STERN OARD MEMBER	1.00	x						0.	0.	
To a southern a south										

******	-									
			Î							

			Ì		1	1	- 1			

			Check if Schedule O	cont	ains a re	sponse	or note to any li	ne in this Part VIII			
								(A) Total revenue	(B) Related or exempt	(C) Unrelated business revenue	(D) Revenue excluded
nts nts	1	а	Federated campaigns		<u>L</u>	a	2,303,439,				
ë j	ļ		Membership dues			b					
S, G			Fundraising events			lc	3,956.				
計画			Related organizations			d	88,757,	1			
S.E			Government grants (cont			е	1,762,208.				
Contributions, Gifts, Grants and Other Similar Amounts		f	All other contributions, gifts,	gran	ts, and						
휼륲			similar amounts not included	d abo	ve1	f	2,134,276,				
g 2		g	Noncash contributions included in	n lines	1a-1f 1	g \$					
<u>ಕ ಭ</u>		h	Total. Add lines 1a-1f		**********	44	>	6,292,636,			
							Business Code	,			
çe	2	а									
Program Service Revenue		þ									
enc enc		C	<u></u>								
ran ev		d									
S P		е									
₫			All other program service								
		g	Total. Add lines 2a-2f								
	3		Investment income (include								
			other similar amounts)					92,466,			92,466,
	4		Income from investment of	of tax	k-exemp	bond p	oroceeds >				
	5		Royalties		i .)				
					(i) F	leal	(ii) Personal				
	6	а	Gross rents	<u>6a</u>							
		b	Less: rental expenses	6b							
			Rental income or (loss)	<u>6c</u>				,			
			Net rental income or (loss) <u></u>			>				
	7	a	Gross amount from sales of		(i) Sec	urities	(ii) Other				
			assets other than inventory	7a	1,04	5,169.					
4.		b	Less: cost or other basis								
nue				7b		0,690,					
ther Revenue			Gain or (loss)			4,479,					
r E			Net gain or (loss)				······ •	304,479.			304,479,
the	8	а	Gross income from fundraisi	-							
0			including \$			- 1			:	-	
			contributions reported on			F					
ı			Part IV, line 18				0,				
İ			Less: direct expenses								
			Net income or (loss) from		_		·····	0,			
	9		Gross income from gamin	_							
			Part IV, line 19								
			Net income or (loss) from								
			Gross sales of inventory, I	_	_	liles					
	10					100					
			and allowancesLess: cost of goods sold								
			Net income or (loss) from								
			THOU HOUSE OF HOSS/ HOTH	Jaios	, OI HIVE	поту	Business Code				
SIS	11	a	FEES AND OTHER INCOM	αF			900099	0 000	9 000		
scellaneous Revenue		a b	FEES AND OTHER INCOM				20000	8,822,	8,822,		******
is ella		C				~~~~	-				
<u>8</u>			All other revenue							··-	
≅			Total. Add lines 11a-11d					8,822.			
L	12		Total revenue. See instructio					6 698 403.	8 822	0	396 945

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
Check if Schedule O contains a response or note to any line in this Part IX

	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	1,208,865.	1,208,865.		
2					
	individuals. See Part IV, line 22	22,275.	22,275.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	820,609.	599,045.	131,297.	90,267.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,656,457.	1,209,213.	265,034.	182,210.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	289,531.	211,358.	46,325.	31,848.
10	Payroll taxes	226,301.	165,200.	36,208.	<u>24,893.</u>
11	Fees for services (nonemployees):	-			
a					
	Legal	41 000	20 000		
	Accounting	41,926.	30,606.	6,708.	4,612.
	I Lobbying				
	Professional fundraising services. See Part IV, line 17		• …		
f					
g	· · · · · · · · · · · · · · · · · · ·	226 210	165 100	26 104	04.000
	column (A), amount, list line 11g expenses on Sch O.)	226,210.	165,133.	36,194.	<u>24,883.</u>
12	Advertising and promotion	77,889.	56,859.	12,462.	8,568.
13	Office expenses	42,451.	30,990.	6,791.	4,670.
14	Information technology				
15	Royalties	100 116	105 144	FC 330	15 640
16	Occupancy	199,116.	125,144.	56,330.	17,642.
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	43,531.	31,778.	6,965.	1 700
		40,001.	31,770.	0,900.	<u>4,788.</u>
20 21	Interest Payments to affiliates	87,865.	64,141.	14,059.	0 665
22	Depreciation, depletion, and amortization	156,146.	98,353.	43,928.	9,665. 13,865.
23	Insurance	24,715.	18,042.	3,954.	2,719.
24	Other expenses. Itemize expenses not covered	<u> </u>	10,044.	2,2340	4,113.
<i>⊷</i> -T	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),	:			
	amount, list line 24e expenses on Schedule 0.)				
а		2,571,004.	2,571,004.		
b		161,671.	118,020.	25,867.	<u>17,784.</u>
С		27,035.	<u>19,736.</u>	4,325.	2,974.
d		8,203.	5,738.	1,600.	865.
	All other expenses	5,942.			5,942.
25	Total functional expenses. Add lines 1 through 24e	7,897,742.	6,751,500.	698,047.	448,195.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	payentingst composed and tundroleing collectation				
	educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)			I	

Form 990 (2021)
Part X | Balance Sheet

		Check if Schedule O contains a response or no	te to an	y line in this Part X			
		•			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		**************		1	
	2	Savings and temporary cash investments			2,365,810.	2	430,318.
	3			3,251,933.	3	872,544.	
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs	tantial o	contributor, or 35%			
		controlled entity or family member of any of the	se pers	ons		5	
	6	Loans and other receivables from other disqual				1 1 1	
		under section 4958(f)(1)), and persons describe				6	
ι	7	Notes and loans receivable, net				7	- marketine
Assets	8	Inventories for sale or use				8	
As	9	Prepaid expenses and deferred charges	•••••	••••••••••••	602,745.	9	209,367.
	1	Land, buildings, and equipment: cost or other	1 1	***************************************			200,007.
		basis. Complete Part VI of Schedule D	10a	1,178,711.			, ,
	b	Less: accumulated depreciation	10b	315,627.	410,455.	10c	863,084.
	11	Investments - publicly traded securities	10.0 1		4,854,749.	11	6,073,506.
	12	Investments - other securities. See Part IV, line			2/051/1251	12	0,075,500.
	13	Investments - program-related. See Part IV, line		13			
	14			i		14	
	15	Intangible assets Other assets. See Part IV, line 11			123,145.	15	114,625.
	16	Total assets. Add lines 1 through 15 (must equ			11,608,837.	16	8,563,444.
	17	Accounts payable and accrued expenses	1,130,740.	17	627,200.		
	18	Grants payable	28,367.	18	19,916.		
	19	Deferred revenue	54,571.	19	52,440.		
	20	Tax-exempt bond liabilities	<u>54</u> /5/1.	20	<u>JA,440.</u>		
	21	Escrow or custodial account liability. Complete				21	
m	22	Loans and other payables to any current or forn				21	
Liabilities		trustee, key employee, creator or founder, subs		-			
ΞĒ		controlled entity or family member of any of the				22	
<u>22</u>	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa				24	***************************************
	23	parties, and other liabilities not included on lines	•				
		-4 O-1			136,254.	25	71,029.
	26	Total liabilities. Add lines 17 through 25			1,349,932.	26	770,585.
	20	Organizations that follow FASB ASC 958, che			<u> </u>	20	110,363.
es		and complete lines 27, 28, 32, and 33.	CK HER				1
E S	27	Net assets without donor restrictions			7,424,474.	27	5 254 700
Bai	28	Net assets with donor restrictions			2,834,431.	28	5,254,798. 2,538,061.
둳	20	Organizations that do not follow FASB ASC 9		r	2,034,431.	20	<u>Z,JJO,UOI.</u>
Ξ		and complete lines 29 through 33.	oo, che	ck liefe P			
p	29	Capital stock or trust principal, or current funds				20	
ets	30	Paid-in or capital surplus, or land, building, or eq				29	
Ass		Retained earnings, endowment, accumulated in				30	
Net Assets or Fund Balances	31				10 250 005	31	7 700 050
Z	32	Total net assets or fund balances	••••••		10,258,905.	32	7,792,859.
	33	Total liabilities and net assets/fund balances			11,608,837.	33	8,563,444.

8,563,444. Form **990** (2021)

Form 990 (2021)

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

SCHEDULE A

Department of the Treasury

Name of the organization

Internal Revenue Service

(Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number

UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii), Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). \mathbf{x} An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 L An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed in your governing document? (i) Name of supported (iii) Type of organization (ii) EIN (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions)) Total

Schedule A (Form 990) 2021 UNITED WAY OF WESTERN CONNECTICUT INC 06-06465 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support							
Cale	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Tota	1
1	Gifts, grants, contributions, and						1.7	
	membership fees received. (Do not]						
	include any "unusual grants.")	6490891.	5627126.	6315090.	9840460.	6292636.	345662	03.
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
A	Total. Add lines 1 through 3	6490891.	5627126.	6315090.	9840460.	6292636.	3/5662	UЗ
	The portion of total contributions	02300321	50271201	0313070.	2040400.	0272030.	343002	0.0.
Ŭ	by each person (other than a							
	governmental unit or publicly					1		
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	1 70				: .		40004	4.5
	*******************************						40361	
	Public support. Subtract line 5 from line 4. ction B. Total Support						305300	<u> </u>
	ndar year (or fiscal year beginning in)	(-) 0017	#10040	4 3 0040				
		(a) 2017 6490891.	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
	Amounts from line 4	0490091.	5627126.	6315090.	9840460.	6292636.	3456620	<u> </u>
8	Gross income from interest,			ĺ				
	dividends, payments received on							
	securities loans, rents, royalties,	05 550	00 250	50 640	0.5 0.4 =			
	and income from similar sources	85,779.	99,352.	78,640.	86,915.	92,466.	443,1	<u>52.</u>
9	Net income from unrelated business			J				
	activities, whether or not the							
	business is regularly carried on							
10	Other income. Do not include gain				· · · · · · · · · · · · · · · · · · ·			
	or loss from the sale of capital							
	assets (Explain in Part VI.)					****		
11	Total support. Add lines 7 through 10						<u>3500935</u>	<u> 55.</u>
	Gross receipts from related activities,	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			12	114,48	33.
13	First 5 years. If the Form 990 is for th							
	organization, check this box and stop							
	tion C. Computation of Publi							
	Public support percentage for 2021 (li					14	87.21	%
15	Public support percentage from 2020	Schedule A, Part I	I, line 14	**********		15	88.06	%
16a	33 1/3% support test - 2021. If the o							
	stop here. The organization qualifies a	as a publicly suppo	orted organization	*************************	***********************		> [X
b	33 1/3% support test - 2020. If the o							
	and stop here. The organization quality	fies as a publicly s	upported organiza	tion			▶ [
17a	10% -facts-and-circumstances test							
	and if the organization meets the facts							
	meets the facts-and-circumstances tes					······································	r	
b	10% -facts-and-circumstances test	-			•			
	more, and if the organization meets th						1070 01	
	organization meets the facts-and-circu						<u>⊾</u> [\neg
	Private foundation. If the organization							
<u>. </u>	ato rounoation, a tite organization	. ale not oneon a L	rea on line to, tod	, 100, 17a, 01 17b	, Griech triis DUX at	in see instructions		

Schedule A (Form 990) 2021 UNITED WAY OF WESTERN CONNECTICUT INC Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Section A. Public Support	low, please com	ipiete Fart II.j		, , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·	
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and					X-1	
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-			[
formed, or facilities furnished in any activity that is related to the		İ				
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-				<u></u>		
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf			ĺ			
5 The value of services or facilities						
furnished by a governmental unit to]		
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) ► 🔼	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties,		İ				
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included on line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the	organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organizati	on,
						>
Section C. Computation of Public	: Support Pe	rcentage				
15 Public support percentage for 2021 (lin	e 8, column (f), d	divided by line 13,	column (f))		15	%
16 Public support percentage from 2020 S		i		*************	16	%
Section D. Computation of Invest						
17 Investment income percentage for 202					17	%
18 Investment income percentage from 20					18	%
19a 33 1/3% support tests - 2021. If the o						7 is not
more than 33 1/3%, check this box and	Istop here. The	organization qualif	ies as a publicly sı	upported organiza	tion	▶□
b 33 1/3% support tests - 2020. If the o						
line 18 is not more than 33 1/3%, checl	cthis box and st	op here. The orgal	nization qualifies a	s a publicly suppo	rted organization	▶□
O Private foundation If the organization	did not chack a	hay an line 14 10	ar 10h ahaali th	in how and an - !	.tm.atiana	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	***************************************	Yes	No

	1	<u> </u>	
	2		
	_		
	3a		
			·
	3b		
	0-		
	3c		
	4a		
	415		
	_ 4b		***************************************
	4c		
	•		
	5a		
	5b 5c		
	į.		
		ĺ	
	6	ĺ	
	7	-	
	8	İ	
	9a		
	9b		
	9c		
	10a		
	10a		····
	10b		
مادر	A /Earm	. 000	0004

trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

За

	edule A (Form 990) 2021 UNITED WAY OF WESTERN		PICUT INC (06-0646577 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support			
1	Check here if the organization satisfied the Integral Part Test as a qualify			Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations me	ust complete	Sections A through E.	1
Sect	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3_	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	, , , , , , , , , , , , , , , , , , , ,	
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3	****	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Secti	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6	•	
7	Check here if the current year is the organization's first as a non-function	ally integrated	Type III supporting orga	anization (see

Schedule A (Form 990) 2021

instructions).

	dule A (Form 990) 2021 UNITED WAY OF TV Type III Non-Functionally Integrated 509	' <u>WES'TERN CONNE</u> (a)(3) Supporting Org	ECTICUT INC	0 ued)	6-0646577 Page 7
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe	empt nurnoses		1	Our ent Teal
2	Amounts paid to perform activity that directly furthers exemp				
_	organizations, in excess of income from activity	or purposses or supported		2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	ns	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	he organization is responsiv	e		
_	(provide details in Part VI). See instructions.	no organization to reoperture	•	8	
9	Distributable amount for 2021 from Section C, line 6	,		9	
10	Line 8 amount divided by line 9 amount		=- · · · · · · · · · · · · · · · · · · ·	10	
		(i)	(ii)	,,,,	(iii)
Sect	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2021	าร	Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3_	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
С	From 2018				
d	From 2019	1111			
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$			ŀ	
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.			.	
8	Breakdown of line 7:				
а	Excess from 2017				
b	Excess from 2018				
	Excess from 2019				
	Excess from 2020				

Schedule A (Form 990) 2021

e Excess from 2021

Schedule A	(Form 990) 2021				CONNECTION		<u> </u>
Part VI	line 1; Part IV, Sect Section D, lines 5, 6	lines 1, 2, 3b, 3c, 4t ion D. lines 2 and 3	o, 4c, 5a, 6, 9a, 9 : Part IV. Sectior	9b, 9c, 11a, 11b, n E. lines 1c. 2a. 2	and 11c; Part IV, Se 2b. 3a. and 3b: Part	ction B, lines 1 and V. line 1: Part V. Se	; Part III, line 12; I 2; Part IV, Section C, ction B. line 1e: Part V
***************************************	(See instructions.)						
			=0.00		11180	***************************************	
		1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -			A CONTRACTOR AND A CONT		
				···			
							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
•••••							
				W			
		****				** ***********************************	***************************************
				• • • • • • • • • • • • • • • • • • • •			
	nkaningan urvuru e e e e e e e e e e e e e e e e e e						
							.,,,,,
							110000000000000000000000000000000000000
		, ., ., ., ., ., ., ., ., ., ., ., .,					***************************************
		-					, , , , , , , , , , , , , , , , , , ,
manaru was						***************************************	

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

2021

** Do Not File **

*** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
SYNCHRONY FINANCIAL	736,517.	36,330
ERNEST MOOREY ESTATE	4,700,000.	3,999,813
		The state of the s

	A	

		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		, , , , , , , , , , , , , , , , , , ,

tal Excess Contributions to Schedule A, Part II, Line 5		4,036,143

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

Schedule B (Form 990) (2021)

UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$_ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990). LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Employer identification number

UNITED WAY OF WESTERN CONNECTICUT INC

06-0646577

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ERNEST MOOREY ESTATE UNION SAVINGS BANK/40 WEST STREET LITCHFIELD, CT 06759	\$ <u>450,000</u> .	Person X Payroll Noncash (Complete Part If for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
<u>2</u>	STAMFORD PUBLIC SCHOOLS 888 WASHINGTON BOULEVARD, 5TH FLOOR STAMFORD, CT 06901	\$ <u>624,774.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	THE GROSSMAN FAMILY FOUNDATION 133 RIVER ROAD COS COB, CT 06807	\$ <u>175,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	CITY OF DANBURY 155 DEER HILL AVENUE DANBURY, CT 06810	\$240,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	PITNEY BOWES 3001 SUMMER STREET STAMFORD, CT 06905	\$ <u>149,663</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>	STRIVETOGETHER, INC. 125 E 9TH STREET CINCINNATI, OH 45202	\$ <u>200,000</u> .	Person X Payroll

Name of organization

Employer identification number

UNITED WAY OF WESTERN CONNECTICUT INC

06-0646577

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	THE PETER & CARMEN LUCIA BUCK FOUNDATION 633 3RD AVENUE, 16TH FLOOR NEW YORK, NY 10017	\$185,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization

Employer identification number

UNITED WAY OF WESTERN CONNECTICUT INC

06-0646577

Part II	Noncash Property (see instructions). Use duplicate copies of F	Part II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
			4574.4.2.4.
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
453 11-11-2		\$	Schedule B (Form 900) (

Schedule B (Form 990) (2021) Page 4 Name of organization Employer identification number UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations Part III completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) > \$_ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number 06-0646577

	UNITED WAY OF WESTERN CONNECTICUT INC	06-0646577
Pa		Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fu	ınds
	are the organization's property, subject to the organization's exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used	only
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confe	erring
	impermissible private benefit?	
Pa	rt II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part I	V, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		torically important land area
		tified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a contribution in t	
	day of the tax year.	Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	<u>2b</u>
C	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure	
_	listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization	inization during the tax
4	Number of states where property subject to concernation accompany is leasted.	
5	Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
3	all all the second and another second at the second at the second at the second at the second at the second at	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservations.	
•	hand and relatives relative devices to meaning, mappeding, mandring of violations, and emotions devices value.	don casements daming the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation e	asements during the year
-	▶ \$	atomorno dannig and your
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ii)
	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense state	
	balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements to	hat describes the
	organization's accounting for conservation easements.	
Pai	t III Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and bar	alance sheet works
	of art, historical treasures, or other similar assets held for public exhibition, education, or research in furthers	ance of public
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance	ce sheet works of
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherand	ce of public service,
	provide the following amounts relating to these items:	
	(i) Revenue included on Form 990, Part VIII, line 1	▶ \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain	, provide
	the following amounts required to be reported under FASB ASC 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1	
b	Assets included in Form 990, Part X	🕨 \$

	edule D (Form 990) 2021 UNITED or III Organizations Maintaining C	WAY OF WES	TERN	CONNE	CTICUI	INC	or Cimil	06-06	46577	7 Page 2
										ued)
3	Using the organization's acquisition, accessi	on, and other record	ds, chec	k any of the	following the	at make	significant	use of its		
	collection items (check all that apply):		,							
а	Public exhibition	(hange progr					
þ	Scholarly research	•	e	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co							ose in Par	t XIII.	
5	During the year, did the organization solicit o									
	to be sold to raise funds rather than to be ma	aintained as part of	the orga	nization's co	ollection?		·····	,	Yes	No.
Pa	rt IV Escrow and Custodial Arran		ete if the	organizatio	n answered	"Yes" or	Form 990	0, Part IV,	line 9, or	
	reported an amount on Form 990, Par			***************************************						
1a	Is the organization an agent, trustee, custodi									
	on Form 990, Part X?	•••••					******	L	Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowing t	able:						
									Amount	
С	Beginning balance						1c			
d	Additions during the year									
е	Distributions during the year									
f	Ending balance									
2a	Did the organization include an amount on Fo								Yes	□ No
	If "Yes," explain the arrangement in Part XIII.		•					***************************************		\sqcap
	t V Endowment Funds. Complete if	the organization ar	nswered	"Yes" on Fo	rm 990. Par	t IV. line	10.			
		(a) Current year	1	rior year	(c) Two yea			vears back	(e) Four v	ears back
1a	Beginning of year balance		,,,		(-7		<u> </u>		(0):00:3	
b	Contributions									
	Net investment earnings, gains, and losses									
ب C										
d	Grants or scholarships		<u> </u>							
е	Other expenditures for facilities					İ				
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	-	ce (line 1	g, column (a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment >	%								
С	Term endowment ▶9	6								
	The percentages on lines 2a, 2b, and 2c shou	ıld equal 100%.								
За	Are there endowment funds not in the posses	ssion of the organiz	ation tha	t are held a	nd administe	ered for t	he organiz	zation		
	by:								Y	es No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organizate	tions listed as requi	red on S	chedule R?	***************************************			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3b	
4	Describe in Part XIII the intended uses of the				*************					
Par										
1	Complete if the organization answered		D. Part IV	. line 11a. S	ee Form 990). Part X.	line 10.			
-	Description of property	(a) Cost or o	- 1	(b) Cost			ccumulate	-d	(d) Book	
	becomplied of property	basis (investr		basis (preciation	I	(a) book	value
10	land			2400 (ue,	-,00144011	-		
	Land									
	Buildings							-+		
	Leasehold improvements			1 10	C 043		112 2	40		
	Equipment				6,243.		313,9		862	<u>,303.</u>
	Other		<u> </u>		2,468.		1,68	3/.		781.
<u>Total</u>	. Add lines 1a through 1e. (Column (d) must ec	jual Form 990, Part	X, colum	ın (B), line 1	0c.)	2.2.3.3.4.4.4.4.4.4.4			863	,084.

Schedule D (Form 990) 2021

UNITED WAY OF WESTERN CONNECTICUT INC

06-0646577 Page 3

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021

SCHEDULE 1 (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

2021

Open to Public

Inspection

tion.	
► Attach to Form 990. Go to www.irs.gov/Form990 for the latest informa	

Name of the organization							
UNITED WAY	Y OF WESTERN		CONNECTICUT INC				Cimployer identification number 06-0646577
Part I General Information on Grants and Assistance	and Assistance	TT-STEEP CASES	TOGETHER	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			The second secon
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	to substantiate th	e amount of the grant	s or assistance, the	grantees' eligibilit	for the grants or ass	sistance, and the selec	tion
criteria used to award the grants or assistance?	stance?						X Yes No
쭚	ocedures for mon	toring the use of gran	t funds in the Unite	d States.			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	Domestic Organ \$5,000. Part II ca	izations and Domest η be duplicated if addi	i c Governments. C tional space is need	complete if the orgaled.	nization answered "\	res" on Form 990, Parl	: IV, line 21, for any
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
UNITED WAY AGENCIES		501(C)(3)	1,208,865,	*0			UNITED WAY DESIGNATIONS TO AGENCIES AND COMMUNITY PROGRAMS
	ind government o	ganizations listed in the	:	77.		Tribate and the second	1000 A 10
	s listed in the line	1 table					A
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	, see the Instruct	ions for Form 990.					Schedule I (Form 990) 2021

06-0646577	
CONNECTICUT INC	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
UNITED WAY OF WESTERN CONNECTICUT	
Schedule I (Form 990) 2021	Total Control Other April 11

Page 2

| Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(a) Type of grant or assistance	BACK TO SCHOOL PROGRAM				Part IV Supplemental Information, Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.		The control of the co		A PARTICIPAL AND A PART			132102 10-26-21
(b) Number of recipients	270		- View of the Control		uired in Part I, lin	T T T T T T T T T T T T T T T T T T T		WI AWAR IN THE STREET OF THE S				
(c) Amount of cash grant	22,275,	e de la companya de l	i i i i i i i i i i i i i i i i i i i		e 2; Part III, column (T T T T T T T T T T T T T T T T T T T		, and the second	Total of the second of the sec	T PTOMANNE.	T THE STATE OF THE	
(d) Amount of non- cash assistance	0	***************************************			b); and any other ac		7,000	w modern productions	(Parks)		succession .	
(e) Method of valuation (book, FMV, appraisal, other)	77				dditional information.	T T T T T T T T T T T T T T T T T T T	a	operation and the second secon		e de la companya de l	- Annual	
(f) Description of noncash assistance	DISTRIBUTION OF BACK PACKS FOR				The state of the s					10000	THE COLUMN TO TH	Schedule I (Form 990) 2021

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

UNITED WAY OF WESTERN CONNECTICUT INC Part I Questions Regarding Compensation

06-0646577

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			1 : 1
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
		1		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		ĺ
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Independent compensation consultant Independent compensation consultant			
	Form 990 of other organizations X Approval by the board or compensation committee			
	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
-	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		X
_	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		100	1 -
•	contingent on the net earnings of:			
a	The organization?	6a		X
	Any related organization?	6b		X
~	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7		х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	\vdash		<u> </u>
J	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	┌┷┤		<u>~</u> ~
9	Regulations section 53.4958-6(c)?	9		
	1 1000 1100 1100 1100 1100 1100 1100 1	ı 37 I		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (f) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

The state of the s		(B) Breakdown of W	2 and/or 1099-MISC compensation	and/or 1099-NEC	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC (C) Retirement and compensation other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KIMBERLY MORGAN	Ξ	165,610.	0	• 0	0	0	165,610.	0
CEO	≘		• 0	0	0	0.	• 0	0
(2) BRIDGET FOX	Ξ	138,31	0	0	0	0.1	138,312.	0
FORMER PRESIDENT STAMFORD CRADLE TO		0	• 0	0.	0.	.0	0	• 0
	\equiv							THE REAL PROPERTY OF THE PERSON OF THE PERSO
The state of the s	<u>(ii)</u>					Printer M. H. L.	· ·	The state of the s
	Θ				T TANKAN			
	(ii)				T T T T T T T T T T T T T T T T T T T	· · · · · · · · · · · · · · · · · · ·	TRANSPORT TO A STATE OF THE STA	
	Ξ						T THE PARTY OF THE	TENNINABLA
We de la commission de	≘					To additional to the control of the	- LINGUISMAN	T COLOR OF THE COL
	ε			MANAGEMENT AND ADDRESS OF THE PARTY OF THE P			TOMANANA	- The state of the
	€				A A A A A A A A A A A A A A A A A A A		THE RESERVE THE PROPERTY OF TH	77.00 M WHITE
A THE STATE OF THE	ε		**************************************		T TYNAMOSIS L	The state of the s		***
TOTO COMMONATOR IN THE TOTO COMMON TOTO COMMON TOTO COMMON TO COMM	≘					The state of the s	- TO SERVICE LAND LAND LAND LAND LAND LAND LAND LAND	TO CANADA PARA PARA PARA PARA PARA PARA PARA P
	Ξ		T T T T T T T T T T T T T T T T T T T					and the state of t
T T T T T T T T T T T T T T T T T T T	Ξ	TOTAL PROPERTY AND ADDRESS OF THE PARTY AND AD						100000000000000000000000000000000000000
	Ξ		The state of the s			Thomas and the		
THE PROPERTY OF THE PROPERTY O	▣		-	- OVER THE WALL AS A SECOND				The second secon
	Ξ							
Propropries and a source	€			-				
	\equiv	1 1984	The state of the s			T T T T T T T T T T T T T T T T T T T		
a operation in the state of	≘			717			A AMBRICA	The state of the s
	Ξ					TO THE COLUMN TO	· · · · · · · · · · · · · · · · · · ·	T T T T T T T T T T T T T T T T T T T
тереничения	▣		- Primaria		t - remanders			
	Ξ		***************************************			m-ronitived a		
	Ξ		7	THE PROPERTY OF THE PROPERTY O				
	Ξ	THE CONTRACTOR OF THE CONTRACT	THE PROPERTY OF THE PROPERTY O	***************************************	The state of the s			
	≘			370000000000000000000000000000000000000	T TRANSPORTED TO A STATE OF THE			
	€					The state of the s		
Par Proposition	▤	THE THROUGH LAND				THE POST WALLAND	TO THE STATE OF TH	
	8				THE PERSONNEL AND LAND			
	▤							

Schedule J (Form 990) 2021

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNITED WAY OF WESTERN CONNECTICUT INC

Employer identification number 06-0646577

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
RESOURCES OF LOCAL COMMUNITIES TO CREATE LASTING CHANGE. UNITED WAY OF
WESTERN CONNECTICUT IS THE CHAMPION FOR FAMILIES LIVING PAYCHECK TO
PAYCHECK IN OUR 15-TOWN REGION ACROSS NORTHERN FAIRFIELD COUNTY,
SOUTHERN LITCHFIELD COUNTY, AND THE CITY OF STAMFORD. WE FOCUS ON THREE
KEY AREAS: EDUCATION, FINANCIAL STABILITY, AND HEALTH. OUR VISION IS
THAT EVERY FAMILY IS HEALHTY AND STRONG, EVERY HOUSEHOLD IS FINANCIALLY
STABLE, AND EVERY CHILD ENTERS SCHOOL READY TO LEARN AND GRADUATES
READY TO SUCCEED. WE ARE FOCUSED ON A POPULATION THAT UNITED WAY CALLS
ALICE (ASSET LIMITED, INCOME CONSTRAINED, EMPLOYED). ALICE HOUSEHOLDS
ARE EMPLOYED, OFTEN IN MORE THAN ONE JOB, YET OFTEN CANNOT AFFORD BASIC
NECESSITIES LIKE FOOD, HOUSING, TRANSPORTATION, CHILD CARE, AND
HEALTHCARE. A UNITED WAY REPORT PUBLISHED IN SEPTEMBER 2020 REVEALED
THAT 38% OF HOUSEHOLDS THROUGHOUT CONNECTICUT ARE ALICE OR LIVE IN
POVERTY.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
NORTHERN FAIRFIELD COUNTY, SOUTHERN LITCHFIELD COUNTY, AND THE CITY OF
STAMFORD. WE FOCUS ON THREE KEY AREAS: EDUCATION, FINANCIAL STABILITY,
AND HEALTH. OUR VISION IS THAT EVERY FAMILY IS HEALHTY AND STRONG,
EVERY HOUSEHOLD IS FINANCIALLY STABLE, AND EVERY CHILD ENTERS SCHOOL
READY TO LEARN AND GRADUATES READY TO SUCCEED. WE ARE FOCUSED ON A
POPULATION THAT UNITED WAY CALLS ALICE (ASSET LIMITED, INCOME
CONSTRAINED, EMPLOYED). ALICE HOUSEHOLDS ARE EMPLOYED, OFTEN IN MORE
THAN ONE JOB, YET OFTEN CANNOT AFFORD BASIC NECESSITIES LIKE FOOD,
HOUSING, TRANSPORTATION, CHILD CARE, AND HEALTHCARE. A UNITED WAY

UNITED WAY OF WESTERN CONNECTICUT INC

Employer identification number 06-0646577

REPORT PUBLISHED IN SEPTEMBER 2020 REVEALED THAT 38% OF HOUSEHOLDS
THROUGHOUT CONNECTICUT ARE ALICE OR LIVE IN POVERTY.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: AFFORDABLE FOR LOW-TO-MODERATE INCOME FAMILIES. LAST YEAR, MORE THAN 7,300 CHILDREN BENEFITTED FROM THAT FUNDING. OUR ALICE ENRICHMENT FUND COVERS THE COST OF OUT-OF-SCHOOL ENRICHMENT ACTIVITIES, SUCH AS MUSIC LESSONS, SWIM LESSONS, AND SPORTS, FOR LOW-INCOME FAMILIES, PROVIDING UP TO \$300 PER CHILD PER YEAR AND \$900 PER FAMILY. NEARLY 1,500 CHILDREN HAVE RECEIVED FUNDING THROUGH THIS PROGRAM SINCE ITS LAUNCH IN 2017. OUR CORA'S KIDS INITIATIVE SUPPORTS THE HEALTHY DEVELOPMENT OF CHILDREN BY INCREASING THE NUMBER OF HIGH QUALITY, AFFORABLE, ACCESSIBLE CHILD CARE SLOTS IN GREATER DANBURY AND GREATER NEW MILFORD. TO DATE, THE PROGRAM HAS EXPANDED THE NUMBER OF LICENSED FAMILY HOME CARE PROVIDERS TO MORE THAN 80, WHILE CREATING OVER 490 NEW QUALITY CHILD CARE SPACES. HEALTH: UNITED WAY TAKES A MULTI-PRONGED APPROACH TO ASSIST ALICE INDIVIDUALS AND FAMILIES WHO ARE FOOD INSECURE. THE HEALTHY SAVINGS PROGRAM ALLOWS ALICE INDIVIDUALS AND FAMILIES TO RECEIVE \$10 OF FREE. FRESH PRODUCE EACH WEEK, AS WELL AS SAVINGS OF \$50 OR MORE ON OTHER HEALTHY FOOD DISCOUNTS, SINCE ITS INCEPTION, THAN 1,200 FAMILIES HAVE ENROLLED IN THE PROGRAM, RECEIVING MORE THAN \$210,000 IN FREE, FRESH PRODUCE. UNITED WAY ALSO SERVES AS THE CONVENING ENTITY FOR BOTH THE STAMFORD FOOD COLLABORATIVE AND THE DANBURY FOOD COLLABORATIVE. EACH COLLABORATIVE HAS A MEMBERSHIP OF ROUGHLY TWO DOZEN REPRESENTATIVES INCLUDING FOOD PANTRIES, FOOD BANKS, SHELTERS, GROCERY STORES. HOSPITALS, AND OTHER AGENCIES THAT WORK TOGETHER WITH COMMUNITY MEMBERS TO STRATEGICALLY ADDRESS FOOD INSECURITY. THE COLLABORATIVES HAVE

Schedule O (Form 990) 2021

VOLUNTEERISM: UNITED WAY WORKS WITH COMPANIES AND NONPROFIT PARTNERS TO COORDINATE VOLUNTEER ACTIVITIES ACROSS OUR REGION. IN DANBURY, UNITED WAY OPERATES THE SAVE PROGRAM (SENIORS ADD VALUABLE EXPERIENCE), WHICH PROVIDES INCOME-ELIGIBLE DANBURY RESIDENTS OVER THE AGE OF 65 OPPORTUNITIES TO VOLUNTEER 100 HOURS PER YEAR IN LOCAL NONPROFITS AND CITY AGENCIES AND IN RETURN, RECEIVE A PROPERTY TAX CREDIT. IN 2021-22, 21 SENIORS VOLUNTEERED, PROVIDING 3,362 VOLUNTEER HOURS TO 15 DANBURY AGENCIES, RESULTING IN TAX SAVINGS OF \$14,700 FOR DANBURY SENIORS. VOLUNTEER COMMITTEES IN STAMFORD, DANBURY, AND NEW MILFORD BRING TOGETHER CORPORATE AND COMMUNITY VOLUNTEERS TO ADDRESS COMMUNITY NEEDS AND ASSIST WITH PROJECTS AROUND EDUCATION, FINANCIAL STABILITY, AND

REFUNDS OF MORE THAN \$7.2 MILLION AND \$381,000 SAVED THROUGH THE EARNED

INCOME TAX CREDIT(EITC).

132212 11-11-21

Name of the organization UNITED WAY OF WESTERN CONNECTICUT INC	Employer identification numbe
HEALTH. THIS INCLUDES PROJECTS LIKE BACK-TO-SCHOOL SUPPLY	DRIVES,
HOLIDAY MEAL DRIVES, GRANT REVIEW COMMITTEES, AND OUR ANN	UAL DAY OF
ACTION. IN 2021-2022, UNITED WAY HELD ITS DAY OF ACTION I	N STAMFORD,
GREATER DANBURY, AND GREATER NEW MILFORD. OVER 300 VOLUNT	EERS FROM 12+
COMPANIES SERVED MORE THAN TWO DOZEN NONPROFITS WITH OUTD	OOR
BEAUTIFICATION PROJECTS. ALL TOGETHER, UNITED WAY COORDIN	ATED 3,793
VOLUNTEERS, WHO PERFORMED A TOTAL OF 8,930+ HOURS OF SERV	ICE IN
2021-2022.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHME	NTS:
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
PDM BUILT A TECHNOLOGY PLATFORM IN 2021 NAMED PROSPERI-KE	Y. THE
PLATFORM QUALIFIES A MEMBER'S INCOME AND PROVIDES ACCESS	TO RESOURCES
FROM PARTNERS IN THE SECTORS OF BUSINESS, NONPROFIT, GOVE	RNMENT, AND
PHILANTHROPY. PROSPERI-KEY PARTNERS WITH LOCAL UNITED WAY	S TO RECRUIT
MEMBERS AND PARTNERS AND PROVIDES A REVENUE SHARE MODEL F	OR SPONSORS
AND ADVERTISERS. PROSPERI-KEY IS AVAILABLE THROUGHOUT THE	US, WITH AN
INITIAL FOCUS ON WESTERN CT, GREATER DAYTON OH, AND BUFFA	LO AND EERIE
COUNTY NY.	v ====================================
FORM 990, PART VI, SECTION A, LINE 2:	
SEVERAL DIRECTORS OR THE ENTITIES THEY REPRESENT HAVE BUS	INESS
RELATIONSHIPS WITH OTHER DIRECTORS OR ENTITIES THEY REPRE	SENT OR DONORS TO
UNITED WAY.	THE PROPERTY AND ADDRESS AND A
FORM 990, PART VI, SECTION B, LINE 11B:	
REVIEWED BY THE CEO, A BOARD MEMBER AND THE FINANCE COMMI	TTEE ON BEHALF OF
THE BOARD BEFORE IT IS FILED.	

Schedule O (Form 990) 2021	Page :
Name of the organization UNITED WAY OF WESTERN CONNECTICUT INC	Employer identification number 06-0646577
EODM 000 DADM VIT GEGETON D. LINE 100.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ANNUAL SURVEY	
FORM 990, PART VI, SECTION B, LINE 15:	
SALARY COMPARABILITY STUDIES ARE DONE BIANNUALLY BY AN	INDEPENDENT THIRD
PARTY FOR THE CEO AND KEY EMPLOYEES AND RESULTS ARE REP	ORTED TO THE HR
COMMITTEE.	
FORM 990, PART VI, SECTION C, LINE 19:	
AVAILABLE AT AGENCYS OFFICE TO ANY PERSON MAKING A REQU	EST. POSTED ON
ORGANIZATIONS WEBSITE AND ACCESSIBLE TO THE GENERAL PUB	LIC.
FORM 990, PART XII, LINE 2C	
NO CHANGE FROM PRIOR YEAR	
	1177
	THE PROPERTY OF THE PROPERTY O

FORM	FORM 990 PAGE 10						990							e)
Asset No.	Description	Date Acquired	Method	Ţ.	Oor>	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction in Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	MACHINERY & EQUIPMENT OFFICE FURNITURE, SOFTWARE													
	3 AND EQUIPMENT * 990 PAGE 10 TOTAL	VARIOUS		000.	HY16	1,176,243.			-	1,176,243.	157,959.		155,981.	313,940.
	MACHINERY & EQUIPMENT		······································			1,176,243.				1,176,243.	157,959.		155,981.	313,940.
	отнек													
	2 LEASEHOLD IMPROVEMENTS	VARIOUS		000.	HY16	2,468.				2,468.	1,522.		165.	1,687.
	* 990 PAGE 10 TOTAL OTHER		+ 1 1 + 1 1			2,468.			. :	2,468.	1,522.		165.	1,687.
	* GRAND TOTAL 990 PAGE 10 DEPR				4-1	1,178,711.			, 2	1,178,711.	159,481,		156,146.	315,627.
		. ·	t. t.			. 1:			:					
											.: 1. 1. 1. 1. 1. 1. 1.		19 19 19 19 19 19 19 19 19 19 19 19 19	
				:		: : : : : : : : : : : : : : : : : : :	. · · · · · · · · · · · · · · · · · · ·		: :					
		. :	* 1 (: .	:							
				·	***************************************			10-11-11	: :					
		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1							:					
128111	128111 04-01-21				3	(D) - Asset disposed	osed		*	ITC Salvage		nercial Bevital	Bonis Commercial Bevitalization Deduction GO Zone	CO Zono

(D) - Asset disposed

Depreciation and Amortization (Including Information on Listed Property)

OMB No. 1545-0172 990

Attachment Sequence No. 179

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

Attach to your tax return. ► Go to www.irs.gov/Form4562 for instructions and the latest information.

Business or activity to which this form relates Identifying number

1	VITED WAY OF WESTERN						AGE 10			06-0646577
Р	art Election To Expense Certain Prope	rty Under Section	179 Note: If yo	ou have any li	sted p	roperty,	complete Par	t V b	efore	- ,
	Maximum amount (see instructions)	************************							1	1,050,000.
2	2 Total cost of section 179 property placed in service (see instructions)									
3										2,620,000.
4										
_5	Dollar limitation for tax year. Subtract line 4 from lin	e 1. If zero or less, ente	r -0 If married fi	ing separately, se	e instruc	tions	***************************************	.,	5	
6	(a) Description of pa	roperty		(b) Cost (busin	ness use	only)	(c) Elected	cost		
_		•••								
	Listed property. Enter the amount from	**********				7			,	
	Total elected cost of section 179 proper								8_	
9	Tentative deduction. Enter the smaller	of line 5 or line 8		***************			***************************************		9	
10	Carryover of disallowed deduction from line 13 of your 2020 Form 4562								10	
	Business income limitation. Enter the smaller of business income (not less than zero) or line 5								11	
12	Section 179 expense deduction. Add li	ines 9 and 10, bu	t don't enter	more than line	e 11	<u> </u>			12	
<u>13</u>	Carryover of disallowed deduction to 2	022. Add lines 9	and 10, less	ine 12	<u> </u>	13				
Not	te: Don't use Part II or Part III below for	listed property. Ir	nstead, use F	art V.						
Pa	art II Special Depreciation Allowa	nce and Other E	epreciation	(Don't includ	e listed	d proper	ty.)			
14	Special depreciation allowance for qua	lified property (ot	her than liste	d property) pl	laced i	n servic	e during			
	the tax year		***********						14	
15	Property subject to section 168(f)(1) ele	ection	*********						15	
	Other depreciation (including ACRS)								16	156,146.
Pa	art III MACRS Depreciation (Don't	include listed pro	perty. See ir	structions.)						
			Se	ction A						
17	MACRS deductions for assets placed i	n service in tax ye	ears beginnir	g before 202	1				17	
	If you are electing to group any assets placed in sen							Ĵ		
	Section B - Assets	Placed in Service	e During 20	21 Tax Year	Using	the Ger	eral Depreci	ation	Syste	em
	(a) Classification of property	(b) Month and year placed in service	(business/ir	r depreciation nvestment use instructions)		Recovery period	(e) Convention	(f) №	fethod	(g) Depreciation deduction
19a	3-year property									
b					 		·			
d								·		
e	,				 					
f				, , , , , , , , , , , , , , , , , , , ,						
g	0.5			··········	2	5 yrs.		5	3/L	
_9	To your property	/				.5 yrs.	MM	 	3/L	
h	Residential rental property	,				.5 yrs.	MM	-	3/L	THE THINK I CAN BE A SECOND OF THE SECOND OF
		1 /				9 yrs.	MM	1	3/L	
i	Nonresidential real property				-	ə yış.	MM		5/L	
	Section C - Assets P	laced in Service	During 202	1 Tay Vear I le	sina th	- Δlteri				tom
20a			Dailing LOL	Tux Icai O	Jing (1	ic Aitei	lative Depres	1		7,6111
					-	2 140		7	3/L	
<u>b</u>		,			12 yrs. 30 yrs.		NANA .		S/L	
c					···		MM	T	3/L	
u					1 1	Ovre				
-		/			4	0 yrs.	MM	٤	S/L	
Pa	art IV Summary (See instructions.)						INIM			
Pa 21	Art IV Summary (See instructions.) Listed property. Enter amount from line	28	******************) in column (c			ININ		21	
Pa 21 22	Art IV Summary (See instructions.) Listed property. Enter amount from line Total. Add amounts from line 12, lines	2814 through 17, lin	es 19 and 20) in column (g), and I	line 21.	***************************************		21	156 146
Pa 21 22	Art IV Summary (See instructions.) Listed property. Enter amount from line Total. Add amounts from line 12, lines Enter here and on the appropriate lines	2814 through 17, lin	es 19 and 20 artnerships a) in column (g nd S corpora), and I	line 21.	***************************************			156,146.
Pa 21 22 23	Art IV Summary (See instructions.) Listed property. Enter amount from line Total. Add amounts from line 12, lines	2814 through 17, lin of your return. Preservice during the	es 19 and 20 artnerships a e current yea	in column (g nd S corpora r, enter the), and l	line 21.	***************************************		21	156,146.

Form 4502 (2021) UNITED WAY OF WESTERN CONNECTICUT INC 06-0646577 Page 2 Listed Property (Include automobiles, certain other vehicles, certain aircraft, and property used for Par₹V entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes Νo (b) (c) (e) (f) (g) (i) (a) Type of property (d) Date Business/ Basis for depreciation Elected Cost or Recovery Method/ Depreciation placed in investment (business/investment section 179 (list vehicles first) other basis period Convention deduction use only) service use percentage cost 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use. 25 26 Property used more than 50% in a qualified business use: % % 27 Property used 50% or less in a qualified business use: S/L -S/L · % S/L -28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26. Enter here and on line 7, page 1 Section B - Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles. (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle Vehicle Vehicle Vehicle Vehicle Vehicle year (don't include commuting miles) 31 Total commuting miles driven during the year ... 32 Total other personal (noncommuting) miles driven_____ 33 Total miles driven during the year. Add lines 30 through 32 34 Was the vehicle available for personal use Yes Yes Νo No Yes No Yes No Yes Νo during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? Is another vehicle available for personal use? Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who aren't more than 5% owners or related persons. 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No employees? 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? 41 Do you meet the requirements concerning qualified automobile demonstration use? Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," don't complete Section B for the covered vehicles. Part VI | Amortization (b) (c) (d) (f) (e) Date amortization Description of costs Amortizable Amortization period or percentage 42 Amortization of costs that begins during your 2021 tax year:

43

44

43 Amortization of costs that began before your 2021 tax year

44 Total. Add amounts in column (f). See the instructions for where to report